| Ref Review | Date Performed | Issue Noted | Risk Rating | Recommendation Made | Management Response | Responsible Manager | Agreed Implement ation Date | JAN | MAR |
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| IA1 Anti Fraud Corruption | § 01/09/200 | 9 The Authority has not updated their central fraud and corruption policy for a number of years. It should be noted that all policies were under the process of review during the audit period and it is hoped that the conclusions from this report will inform the process. | Med | All policies and procedures should be reviewed and updated on an annual basis to take into account factors such as changing legislation and working practises | The Anti Fraud & Corruption Policy was under review at the time of the audit and has now been updated and is to be reported to the Nov 09 meeting of the Audit & Governance Committee. The employee Code of Conduct was approved by Council on 2 nd November 2009. We will ensure that it is reviewed on an annual basis in future | Carol Quainton | 24th Nov 2009 | Policy approved at A&G in November. Rolled out to all in Management Matters Issue 17, 27/11/09. New Policy is on both the Intranet, see http://occweb/intranet/EmpPolic ies.cfm and the Internet, see http://www.oxford.gov.uk/Direct /AvoidingFraudandCorruptionPolicyOctober09.pdf | Practice Group on 10/02/10. Other Services where training has been requested/delivered are; Transformation, Post Room, |
| IA2 Anti Fraud Corruption | § 01/09/200 | 9 Although full and part time staff are given fraud and corruption training as part of their induction process, this is not provided to short term agency staff. | Med | Fraud and corruption training should be provided to all temporary staff. To enable efficiencies this may be in the form of a briefing paper provided to short term and temporary workers upon commencement of their contract. | Investigations will be held to establish the feasibility of delivering briefings to temporary staff either through a paper or electronically | Melanie Magee | 31st December 2009 | To confirm, temp agencies provide the new Council procedure to all temps prior to them joining us for assignments. Temps are required to sign to confirm they will comply and electronic copies are available via the agency. COMPLETE | |
| IA3 Anti Fraud Corruption | § 01/09/200 | 9 At present the only publicity campaigns undertaken by the Council are in relation to benefit fraud. The fraud investigation service plan includes a key objective around publicity of cases and naming and shaming. | Low | The Council should consider further publicity campaigns to highlight successful fraud cases and deter future instances. | The Council has in the past publicised cases of fraud/ theft where the offender has been investigated by a Police Authority and prosecuted by CPS, and will continue with this practice | Carol Quainton | WIE | ongoing, Business as Usual | |
| IA4 Anti Fraud Corruption | S 01/09/200 | 9 The Authority's Code of Conduct for members does not include reference to anti fraud and corruption policies. | Low | The member's Code of Conduct should be updated to take into account the Authority's new anti fraud and corruption policy. Training should be provided to those members who are unaware of the policies and procedures in place | | Carol Quainton | 24th Nov 2009 | Awaiting confirmation from Head of Legal in regard to the updte of the code of conduct and training requirements | The Code of Conduct is prescribed by statutory instrument and it would not be appropriate to amend it to incorporate reference to the revised Avoiding Fraud and Corruption Policy. Training is to be incorporated into Members Induction. COMPLETE |
| IA5 Anti Fraud Corruption | 3. 01/09/200 | 9 The Council's anti fraud and corruption policy was reviewed during the audit. Although additional policies are in place for whistle blowing and money laundering, these are not referenced within the document. In addition, the draft policy does not cover processes for recovering losses caused by fraud (e.g. the recovery of cash, assets and investigation costs.) | Low | Reference should be made to the money laundering and whistle blowing procedures within the finalised fraud policy. Details should also be given of how fraud losses will be recovered. | The updated Policy covers these points. | Carol Quainton | 24th Nov 2009 | complete | |
| IA6 Anti Fraud Corruption | § 01/09/200 | 9 The anti fraud and corruption policy does not clearly define the roles and responsibilities of key officers. | Low | The anti-fraud and corruption policy should be updated to clearly define the responsibilities of all officers and members and their roles in preventing and detecting fraud and corruption. Efforts should be made to emphasise the responsibility that all individuals have in the anti fraud and corruption process | The updated Policy covers these points. | Carol Quainton | 24th Nov 2009 | complete | |

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| IA7 Anti Fraud 8 Corruption | 01/09/2009 The role of internal audit within the fraud process is not clearly defined within policie and procedures. | Low | The role of internal audit within the fraud process should be discussed and agreed upon. Internal audit should act as a key stakeholder in the implementation of an effective control environment and fraud investigations and should be informed of all instances of fraud unless there is a suspicion that members of internal audit are involved in that fraud. This role should be clearly defined within the anti fraud and corruption policies and communicated as part of training materials. | The updated Policy covers these points. | Carol Quainton | 24th Nov 2009 | complete | |
| IA8 GL | 01/10/2009 There is no timetable in place to outline the deadline for closing down the general ledg month end. Best practice would indicate the this should be performed no later then 7 defollowing the month end. In 3/3 months tested, the ledger was close after this 7 day period. In 1 case (July 09) period was reopened over a month after closedown. | er at at ays d | to outline key dates for the close down of period ends. The ledger should be closed down in line with | A timetable will be put in place to indicate cut off dates for close down. The month will only be reopened for a significant journals (e.g. VAT return) and will be performed by System Administrators only. | Anna Winship and Dave Swan | WIE | The period is password protected on 7th of each month. COMPLETE | |
| IA9 GL | 01/10/2009 The Council does not undergo a regular review of cost centres and account codes ensure they remain valid and in use. It was noted through review of the ledger t 21 account codes have been set up outsid the normal coding structure. In addition it appears that a number of codes have duplicate names and descriptions (e.g. creditors, windows, unidentified corporate savings) | hat e of | The Authority should seek to review their chart of accounts on an annual basis. All dormant and duplicate codes should be removed. | This process was performed a numbe of years ago but will be introduced on an annual basis going forward. | | 31 st March 2010 | Piecemeal implementation ongoing. Full review either March 2010 or May 2010. | Update to May 2010 as part of Closedown timetable. This is to ensure that we don't remove codes we need for closedown. |
| IA10 GL | 01/10/2009 Whilst the Authority produces detailed Management Accounts on a monthly basis other key management reports are not produced. | Med | The Authority should consider distributing a management information 'pack' on a monthly basis. This could include reports showing: • Significant balances on suspense accounts; • Individually significant journal transactions | The production of reports indicating significant journals and suspense accounts will help to mitigate against a number of risks identified during the General Ledger review. These will be passed to Heads of Finance for review | | 1 st December 2009 | Large journals and suspense account balances reviewed as part of end of November trial closure | Expand reconciliation summary to include balances (to Accounts Project Board) March 2010 |
| IA11 GL | 01/10/2009 There is no process in place for authorising journals. The Council has introduced a me of 'parking' larger journals before they are processed but it is not possible to evidence this on Agresso. | thod | Best practice would indicate that all journals should be authorised before being processed on Agresso. The Council should investigate the functionality of Agresso to include an automated workflow for journal transactions. | It is not deemed efficient to authorise all journals where a large majority of transactions are reversed out after period end. That said, the implementation of a review of all significant journals (see issue '#3) will mitigate against the risk of material misstatement due to journal calculations. Further consideration will be given to the journal workflow within Agresso. | I | 1 st December 2009 | Journal procedure note drafted for approval at Finance management meeting Jan 20th | in place - all journals |
| IA12 GL | 01/10/2009 Reconciliations between the General Ledg and the Fixed Asset Register are only performed at year end. The Council has encountered significant issues with the completeness of Fixed Asset data in the closedown of prior year accounts. | er High | Periodic reconciliations should be performed between the Fixed Asset Register and General Ledger. All reconciling items should be cleared on a timely basis | A fundamental review of Fixed Assets is underway. Going forwards the Fixed Asset Register will be reconciled to the General Ledger on a quarterly basis | . t | 31 st December 2009 | included in trial closure. Issues with Logotech mean that this is not complete | • |

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| IA13 GL | 01/10/200 | 9 The Council does not currently perform a trial close down before year end. | High | A trial close down should be performed ahead of the new calendar year. This should involve reconciliation of balance sheet codes to ensure completeness of information and target testing of transactions to supporting documentation. Review of information for inclusion in the financial accounts should be considered. | A trial close down is being planned for December 2009 | Anna Winship | 31st December 2009 | Trial closure in hand | Inhand and in annual workplan. Business As Usual |
| IA14 GL | 01/10/200 | 9 Monthly leavers reports are sent from payroll to Agresso administrators. This ensures that all leavers are removed from the system. There is no process in place for removing temporary agency staff | Med | A process should be put in place to ensure that system administrators are able to remove temporary agency staff access rights when they have left This may involve a regular listing being sent from the agency contract manager or a periodic review of all users. | A regular report will be requested from Sue Green to detail all temporary agency staff who have left the Authority. | Dave Swann | 31 st December 2009 | | A request has been passed by Sue Green to Champion for a report. |
| IA15 GL | 01/10/200 | 9 Officers are able to set up subscriptions on Agresso to allow ongoing periodic payments to be made throughout the year. It was brought to audits attention that if an officer subsequently leaves the Authority and their username is parked, the subscription payments are cancelled. These users are therefore kept live on Agresso | Low | up subscriptions should be generated and compared to leavers lists provided from | Mitigating controls are in place to ensure that leavers who have subscription responsibilities cannot have access to Agresso functionalities. A call will be logged with Agresso to establish whether a solution can be put in place. | | 31st December 2009 | The reasons for this were explained to the auditor. It was demonstrated that the one role that the user retained to enable subscriptions to be processed did not give them access to Agresso (the account password is overwritten so they do not have access to Agresso anyway). | Complete |
| IA16 GL | 01/10/200 | 9 The Council outsourced their IT functions in 2009/10 and consequently all responsibilities for back ups of the ledger have been passed to the County Council. No notification is sent to the Agresso system administrator to confirm that backups have occurred or more importantly when errors have arisen. It was commented that an issue with backup o the ledger occurred in December 2008. The system administrator was not made aware of this instance until errors were noted by end users. | Med f | Notification should be requested from the County Council to ensure that backups have been performed correctly. All failures should be notified to the system administrator as a matter or urgency. | Exception reports will be provided to the system administrators should a back up fail. Reporting by exception is deemed sufficient. | Dave Swann | 31st October 2009 | A report is now sent by ICT daily. COMPLETE | |
| IA17 GL | 01/10/200 | 9 The Council upgraded their version of Agressor to v5.5 in March 2009. Although key procedure notes have been amended to reflect the new system, this has not been performed for all procedures notes in place | | All procedure notes should be reviewed to ensure they reflect Agresso v5.5. Going forward, procedure notes should be reviewed on an annual basis to reflect changes in working practices. | All procedure notes will be reviewed to ensure that they are in line with the current version of Agresso. This will be performed in the order of risk and importance. A review date will be detailed on all documents. | | 31st March 2010 | DS has updated some procedure notes. | Majority update, few outstanding |
| IA18 GL | 01/10/200 | 9 All new codes and cost centres are accompanied by a set up form. In 6/25 new entries tested, forms had not been signed by the responsible officers. These were all in relation to capital cost centres. An additional 3 forms had not been signed by financial management to indicate that the code had been set up in Agresso | Med | All new codes and cost centre forms should be signed by responsible officers before set up on Agresso. | that appropriate authorisation has | Dave Swann | WIE | implemented and other controls like checks for RO and RA references also included. COMPLETE | |
| IA19 GL | 01/10/200 | 9 At the time of audit (October 2009), the Performance Matters information had not beer produced for August 2009: | Low | Performance statistics should be published in line with the set timetable | Performance Board was scheduled later in the month and therefore reports were delayed. Timetables should be updated to reflect any rearrangements. | Penny Gardner & Sarah Fogden | WIE | internal finance monitoring timetable re-issued. Key reporting dates not clear due to change in Boards | Need to embed new Board processes into timetable for 2010/11. |

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| IA20 GL | 01/10/200 | 9 At the time of audit, the opening balances for 2009/10 had not been rolled forward. | Med | Opening balances should be rolled forward as a matter or urgency. This process should be formally reviewed and documentation retained to evidence the process. The Authority should investigate the possibility of using a 'trigger' system which will automatically roll forward Opening Balances. | Opening balances were delayed due to the preparation of the final accounts. This will be performed as a matter of urgency. | o Anna Winship | 31st October 2009 | complete | |
| IA21 GL | 01/10/200 | 9 All journals should be accompanied by an input form, supporting documentation and a ledger print to evidence the input. The following issues were noted during testing of 25 journal transactions: • 5/25 journals could not be provided for audit; • Of the 20 journals available for testing, 9 were not accompanied by a journal form • 7/20 journals did not contain both supporting documentation and a ledger print as stipulated by procedures | | The Authority should ensure that journals are only made upon receipt of appropriate supporting documentation as stipulated by guidance. | Supporting documentation is still being reviewed for this issue which is agreed in principle. Some of the transactions selected for testing were 're-postings' processed to move transactions between codes. Going forward the budget holder will provide authorisation of these movements. | • | WIE | Journal procedure note drafted for approval at Finance management meeting Jan 20th | place (See IA11 above). |
| IA22 GL | 01/10/200 | 9 The Councils suspense accounts have not been cleared during 2009/10. At the time of audit, the balances on the suspense accounts were as follows:• Agresso suspense account: £600k and • Cash suspense account £100k | High | Suspense accounts should be reviewed on a periodic basis. All items should be cleared where possible or written off if a correction cannot be established. | The main Agresso suspense account has since been cleared and will be reviewed on a periodic basis. Officers were aware of one large item that was held on suspense. This had been identified but clearing the account was not prioritised. Efforts will be made to clear the cash suspense account before the implementation of the Councils new cash system. We do not believe that this a high risk issue. | | 30th November 2009 | Suspense and holding accounts have been prioritised as part of trial closedown | Reconciliations are still a little behind, but a lot of progress has been made and many are upto date. Reported every 3 weeks to Accounts Project Board |
| IA23 Treasury Management | 01/10/200 | 9 The Council prepares a rolling cash flow forecast which is updated on a daily basis. Whilst this is operating effectively, there is no comparison made against initial budgets. | Med | Actual cash flows should be compared to original budgets on a periodic basis. All variances should be investigated and revised assumptions used for future cash flow setting. | A monthly comparison of budgeted cashflows to actual will be performed and reviewed. This will allow analysis of assumptions for cashflows used in subsequent years. | Anna Winship | 31st December 2009 | Long term sickness in post. Additional resource started 08.02.10 | Not yet carried out, as the additional resource has been catching up with some of the backlog, and year end preparation. |
| IA24 Treasury Management | 01/10/200 | 9 The Council does not perform regular monitoring of overdrafts and limits. At the time of audit, 2 of the Council's bank accounts were overdrawn. | Med | Investigations should be undertaken in order to identify in what instances overdrafts are used. Action points should be put in place to avoid unnecessary use of the facility. Overdraft limits should be reviewed on a six monthly basis to ensure that they are reasonable and sufficient. | The cashflow forecast is produced on a net basis and therefore individual overdrafts are not reviewed. Bank balances will be reviewed on a daily basis to ensure that the use of overdrafts is minimised. | Anna Winship | 31st December 2009 | Long term sickness in post. Additional resource started 08.02.10 | Not yet carried out, as the additional resource has been catching up with some of the backlog, and year end preparation. |
| IA25 Treasury Management | 01/10/200 | 9 The Council does not perform monthly bank reconciliations for their 'Instant Access' account. It was noted, however, that this account is no longer in use. | Med | The Instant Access account should be closed. | The Instant Access account is not reconciled because it has not been used for a number of years. Agreed that this will be closed. | Anna Winship | 31st December 2009 | account closed | |
| IA26 Treasury Management | 01/10/200 | 9 Financial Director (the Councils online banking facility) and Treasury Management procedure notes have not been updated since September 2007. The Council does not possess a Financial Director manual explaining how to use the system. | g Low | Procedure notes should be reviewed and updated to reflect any changes in working practices | A Manual will be requested from the Co-op and used to review procedure | Anna Winship | 31st December 2009 | Long term sickness in post. Additional resource started 08.02.10 | Not yet carried out, as the additional resource has been catching up with some of the backlog, and year end preparation. |

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| IA27 Treasury Management | 01/10/200 | The Council's procedure notes stipulate that all investments should be authorised by 2 individuals. All supporting documentation should be retained on file and CHAPS forms signed before payment. During the testing of 20 investments, the following exceptions were noted: - In 3/20 cases, third party documentation was not retained to validate investments - 1/20 CHAPS forms had not been authorised by 2 officers | | The Council should ensure that third party documentation confirming investments is retained on file. All investments and accompanying CHAPS forms should be signed by an authorised officer | It is acknowledged that in the cases noted the controls did not operate effectively. In the future the stated controls will be applied. | Anna Winship | WIE | | This is now carried out on a daily basis with checks carried out to ensure completeness. Complete |
| IA28 Treasury Management | 01/10/200 | There are currently a number of users who have access to the Financial Director (FD) system who no longer work at the Council. In addition, the Council does not maintain a user access list stipulating user's FD permissions. | Med | The Council should enquire with Financial Director to ascertain whether the functionality of the system would be affected if old users were removed. Former employees should be removed as a matter or urgency. A formal user list should be created, detailing the access rights for each user. This should be reviewed on an annual basis. | Access lists will be updated with permissions. | Dave Swann | | 3 users who have left have had their access removed by Financial Director. Business as Usual | |
| IA29 Procurement | 01/11/200 | 9 The Council is required to restate their 2008/09 opening balance sheet by 31st December 09. New standards will require the Council to assess all leases and contracts to check whether they should be on the balance sheet. Procurement is a key stakeholder in the IFRS conversion process. | Med | Finance should liaise with Procurement to ensure that they obtain relevant training in accounting for leases and contracts. | All larger leases and contracts are subject to CEB approval and the need for specific accounting treatment will be icked up as part of the report approval process. | Kelly Whitehead | 31st Jan 2010 | | Finance have trained Procurement staff on this issue. Also will be included in the procurement training planned for all affected staff Restated balance sheet to be audited Oct 2010. |
| IA30 Procurement | 01/11/200 | 9 Since 2007/08 the Council has accounted for those contracts linked to an external source (eg RPI) as embedded derivatives. A number of such contracts have been identified. Procurement need training in this area. | Med | Finance should liaise with Procurement to ensure that they obtain relevant training in accounting for leases and contracts. Procurement should devise procedures to ensure leases and contracts are assessed against relevant criteria - Inform Finance if advice required. | Contracts will be reviewed by Finance to establish the correct accounting treatment. | Kelly Whitehead | 31st Jan 2010 | | See reply above. Review of contracts ongoing. |
| IA31 Procurement | 01/11/200 | 9 The Council's current procurement strategy is dated 2004-07. New strategy being drawn up and is being reviewed in draft by IA and EA. Council leads Procurement hub. | Low | The Council is drawing up a new strategy. This should be finalised | finalised in the coming months and | Jane Lubbock | 28th Feb 2010 | | Approved by CEB 15th Feb 2010. |
| IA32 Procurement | 01/11/200 | The procurement strategy contains information on PI's that they no longer monitor. No programme of PI's for the department. | Low | Procurement strategy should reflect current monitoring arrangements. Pl's to be amended. Should consider using a 'Balanced Scorecard' to monitor PI performace on Customer, Financial, Internal Business Process and Learning and Growth. | • | Jane Lubbock | 31st December 2009 | | Balanced scorecard draft wi be prepared by the end of April and will take into account work priorities for 2010/11. |
| IA33 Procurement | 01/11/200 | Detailed testing on 25 purchases and tenders to ensure guidelines are being follwed. Exceptions - 2/25 purchases had no supporting documentation to demonstrate procedures were followed. | Med | Offices to be reminded to retain documentation for audit purposes. Officers to explain why procedures not followed. | One incident of information being lost in office move. Other documentaton destroyed under Constitution guidelines. | Jane Lubbock | With Immediate Effect | | Ongoing and through procurement training. |

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| IA34 Council Tax | 01/10/200 | 9 Council not undertaken review of all single person discount accounts. | Med | | Data matching exercise with NFI records has highlighted accounts where discount may no longer be applicable. Ongoing review scheduled for next financial year. | Anne Harvey-Lynch | 31st March 2011 | |
| IA35 Council Tax | 01/10/200 | The Council does not review credit balances of Council Tax accounts. | f Med | Efforts made to investigate all accounts in credit - issue refunds/overpayments if necessary. Reports to be run periodically to indentify credit balances. | Process to ensure accounts in credit are followed up on a timely basis. Active communication with account holders. | Anne Harvey-Lynch | 31st March 2011 | |
| IA36 Council Tax | 01/10/200 | 9 Procedures missing from shared drive. | Med | Procedure notes needed for whole Council Tax process. All documents to be held on shared drive. | Responsible officer will be charged with reviewing procedure notes to ensure they are up-to-date. | Anne Harvey-Lynch | 31st March 2011 | |
| IA37 Council Tax | 01/10/200 | 9 Students entitled to Council Tax upon submission of proof of study. | Med | Student relief should not be awarded without evidence in the form of a declaration from their university/college. | Often inconsistencies in approval of student relief. In future data from large universities to be collated and crosschecked. Students at other institutions to provide 3rd party evidence. | | 31st March 2011 | |
| IA38 Council Tax | 01/10/200 | 9 Weekly reconciliations from Academy and the Valuation Office. Total not reconciled by 1 property throughout the year. Reconciliations not reviewed. | Med | Investigations should be undertaken to establish the reason for this reconciling item. Rectify differences and bill any income lost. Reconciliations to be reviewed by management to ensure errors are rectified. | Valuation Office reports this reconciling item as flats. Council hold this as single property. | Jacky Brown | 30th November 2009 | Reconciliation between VO and OCC to be undertaken when full list received from VO following annual billing. A request has been made to ICT to run reconciliation reports. |
| IA39 Council Tax | 01/10/200 | 9 No bad debt in relation to Council Tax written off this year. At time of audit, 65% was over 1 year old (£3.6m.). £707k over 5 years old. | High | <u> </u> | Council reviewing accounts marked for write-off. Periodic reviews will happen. | | 30th November 2009, 31st March 2011 | By the end of February, write-offs totalling £228k had been processed on the C Tax system. Arrears (debit balances for periods up to 31/03/09) totalled £4,063k at that date. Of that figure £3,046k (75%) was over one year old. |
| IA40 Council Tax | 01/10/200 | 9 No bad debt in relation to Business Rates written off this year. At time of audit, 45% was over 1 year old (£907k). £205k over 5 years old. | High | Review all aged debt for write-off. Recoverable debt with payment plans to be highlighted on Academy. Aged debts to be reviewed periodically. | Council reviewing accounts marked for write-off. Periodic reviews will happen. | | 30th November 2009, 31st March 2011 | By the end of February, write-offs totalling £164k had been processed on the Non Domestic Rates system. Arrears (debit balances for periods up to 31/03/09) totalled £1,708k at that date. Of that figure £809k (47%) was over one year old. |
| IA41 Council Tax | 01/10/200 | 9 Council has BVPI to ensure 99.2% of Business Rates collected on a timely basis. At time of audit, only 98.56% being achieved. | Med | Action plan needed to ensure year end collection target is met. Regular reports to Performance Board. | Collection Fund team has insufficient resources to maintain active recovery of debts. CRM and reorganisation of department to rectify. | Anne Harvey-Lynch | 31st March 2010 | |
| IA42 Council Tax | 01/10/200 | 9 IT reports must now be requested from County Council. Lead time for these reports often up to a week. Regular reports not sent to department. | Med | Timetable indicating all reports required should be drawn up and given to IT. | Timetable will be put in place. | Anne Harvey-Lynch | 31st March 2010 | |
| IA43 Council Tax | 01/10/200 | 9 All cash received and not identified sent to Collection Fund suspense account. This account not reviewed or cleared in August or September 2009. Procedures not up-to-date. | Med | Suspense accounts should be reviewed on a periodic basis. Upto-date procedure notes to be drawn up. | All items to be cleared going forward. | Anna Winship | 30th November 2009 | |
| IA44 Council Tax | 01/10/200 | 9 All Academy users have access to suppress accounts. | Med | User access should be restricted to essential users. | Regular reports will be run from ICT displaying all suppressed accounts. | Anne Harvey-Lynch | 31st March 2011 | |
| IA45 Housing Benef | fit 01/11/200 | 9 Council performs a monthly reconciliation of overpayments debtor balances on Academy to the balance ledger held on General Ledger. Reconciliation for July 09 performed in October 09. | Low | Contingencies should be put in place to ensure key control account reconciliations to can be performed each month. | Delay was due to change in responsible officer and the handover process. | Anna Winship | With Immediate Effect | Outstanding from Octoberaction plan in place to bring up-to-date. |

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| IA46 Housing Benefi | t 01/11/200 | 9 18 day target for processing Changes of Circumstances. All new claims should be date stamped upon receipt. | Low | Ensure claims are processed in line with target. Date stamps support the calculation of processing days. | All errors have been checked and agreed. Older claims are monitored and validation checks on a sample of applications. | Paul Wilding | With Immediate Effect | This is in effect. |
| IA47 Housing Benefi | t 01/11/200 ¹ | 9 New claims should be supported by up-to-date information supporting the claimant's position. | | Ensure claims are processed in line with target. Ensure that supporting documentation is upto-date. | All errors have been checked and agreed. Older claims are monitored and validation checks on a sample of applications. | Paul Wilding | With Immediate Effect | Target processing times are currently under 13 days, against a target of 17 days. |